

Environment and Sustainability.

Casino Food Company (CFC), is committed to responsible environmental management as a core part of our business operations and our contribution to a sustainable future.

As a leading red meat processor in Australia, CFC recognises that the wellbeing of our environment underpins the long-term success of our company, the resilience of our supply chain, and the prosperity of the communities in which we operate.

This commitment applies to all activities carried out on sites owned and operated by CFC. Our approach is grounded with Environmental Management, which ensures that environmental risks are identified early, controls are applied effectively, and performance is continuously improved.

We focus on delivering tangible and sustainable outcomes in the following key areas:

- Water Use and Recovery: Reducing our water footprint through treatment innovations, optimised irrigation practices, and recovery of reusable water wherever feasible.
- Energy and Emissions: Lowering our greenhouse gas emissions through equipment upgrades, energy efficiency initiatives, and the adoption of renewable technologies.
- Waste and Circularity: Applying circular economy principles as a means of sustainability. Commitment to reducing, reusing, and recovering materials wherever possible.
- Stakeholder and Community Engagement: Maintaining open dialogue with regulators, shareholders, community and industry partners to ensure transparency and alignment with social expectations.
- Team Engagement and Accountability: Fostering a workplace culture where every employee contributes to our environmental goals through awareness, action, and innovation.

CFC takes a forward-looking approach to sustainability—one that supports operational excellence today while protecting the resources we depend on for tomorrow. We remain committed to reviewing and evolving our environmental and sustainability strategy in response to emerging challenges, technologies, and stakeholder values.

Signed, Simon Stahl Chief Executive Officer Signed, Francis Hannigan Chairman of the Board

Dated: 23 July 2025